



Leadership in Health Policy Mentors – 2020-2021



Robert Baron, MD Bobby.Baron@ucsf.edu

Dr. Robert Baron is Professor of Medicine, Associate Dean for Graduate and Continuing Medical Education, and Designated Institutional Official (DIO) at the University of California San Francisco (UCSF). He graduated from Princeton University in anthropology and sociology, received a master's degree in nutrition from the University of Wisconsin, Madison, and his medical degree from University of California, San Francisco (UCSF). He did his residency training in UCSF's Primary Care Internal Medicine Residency Program. He joined the UCSF faculty in 1981 and directed the UCSF Primary Care Internal Medicine Residency from 1989 until 2006, training over 300 residents for primary care and general internal medicine careers. Innovations in the program included early adoption of resident-led quality improvement projects, interprofessional learning with advanced nursing and pharmacy students, and a focus on resident well-being. In 2000, he became Associate Dean for Continuing Medical Education at UCSF and continues to lead UCSF's extensive CME program.

In 2006, Dr. Baron also assumed the role of Associate Dean for GME and Designated Institutional Official for UCSF. He oversees UCSF's 97 ACGME-accredited residency and fellowship training programs, over 50 non-ACGME programs, and over 1600 trainees. Dr. Baron has led nationally recognized programs to enhance resident and fellow skills in quality and safety, to increase the diversity of residents and fellows, and to create innovative programs in well-being. In 2011, he spent a year in residence at the American Association of Medical Colleges (AAMC) studying health policy issues in medical education. A practicing primary care general internist and career-long member of SGIM, Dr. Baron has been recognized as one of America's Top Doctors and as one of the Outstanding Primary Care Physicians in the U.S. He has received numerous teaching and service awards including UCSF's Distinguished Teacher Award, UCSF's Diversity Founders' Champion Award, the California Society of General Internal Medicine's Clinician Teacher of the Year Award and Senior Mentor of the Year Award, and the ACGME's Parker Palmer Courage to Lead Award. Under his direction, UCSF was selected as one of the ACGME's eight Pursuing Excellence Innovators. He focuses his scholarship on graduate and continuing medical education and on nutrition, preventive medicine, and chronic disease. (Mentees: Celeste Newby, Anne Walentik)



Andrew Bindman, MD andrew.bindman@ucsf.edu

Dr. Andy Bindman is a Professor of Medicine, Epidemiology & Biostatistics, and a core faculty member within the Philip R. Lee Institute for Health Policy Studies at the University of California, San Francisco. He is a primary care physician who has practiced and taught clinical medicine at Zuckerberg San Francisco General Hospital over 3

decades while also conducting health services research to improve care within the health care safety net. He has been a leader in translating research into policy through roles he has played within the federal government. He was a health policy fellow on the staff of the US House Energy and Commerce Committee where he contributed to the drafting of the Affordable Care Act (ACA). He also worked for several years to implement the ACA as a senior adviser within the US Department of Health and Human Services and as the Director of the Agency for Healthcare Research and Quality (AHRQ). In 2017-2018 he led a University of California collaboration with the California State Assembly which held public hearings and produced a report on universal coverage. One of the report recommendations was for the establishment of a state commission to take the next steps toward a publicly financed health care system for all in California. Dr. Bindman is currently leading a University of California team in providing research and analytic support for this commission known as Healthy California For All. (Mentees: Arnab Ghosh and Carl Streed)



Carolyn Clancy, MD, MACP Carolyn.Clancy@va.gov

Dr. Clancy serves as the Deputy Under Secretary for Health (DUSH) for Discovery, Education & Affiliate Networks (DEAN), Veterans Health Administration (VHA), effective July 22, 2018. The Office of the DEAN fosters collaboration and knowledge transfer with facility-based educators, researchers and clinicians within VA, and between VA and its affiliates.

Prior to her current position, she served as the VHA Executive in Charge, with the authority to perform the functions and duties of the Under Secretary for Health. As the Executive in Charge, Dr. Clancy directed a health care system with an annual budget of approximately \$68 billion, overseeing the delivery of care to more than 9 million enrolled Veterans. Previously, she served as the Interim Under Secretary for Health from 2014-2015. Dr. Clancy also served as the VHA DUSH for Organizational Excellence, overseeing VHA's performance, quality, safety, risk management, systems engineering, auditing, oversight, ethics and accreditation programs, as well as ten years as the Director, Agency for Healthcare Research and Quality.

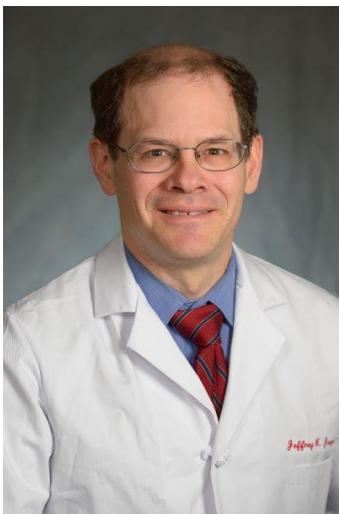
She is a highly experienced and nationally recognized physician executive. Dr. Clancy is a general internist and health services researcher, a graduate of Boston College and the University of Massachusetts Medical School. She holds an academic appointment at George Washington University's School of Medicine and serves as Senior Associate Editor, Health Services Research Journal. She has contributed to eight academic textbooks and authored, co-authored and provided invited commentary in more than 225 scholarly journal articles. She served as member of the National Quality Forum's Board of Directors, Chair of the AQA Alliance and served on the Board of Governors for the Patient-Centered Outcomes Research Institute. She is an elected member of the National Academy of Medicine and was presented with the 2014 Quality Champion Award from the National Committee for Quality Assurance. She was also named as an Honorary Fellow of the American Academy of Nursing and was selected as the 2015 Outstanding Federal Executive of the Year by Disabled American Veterans. In 2018, she was selected as one of the Top 50 Physician Executives by Modern Healthcare, and in 2019, she was identified as one of the 50 Most Influential Clinical Executives by Modern Healthcare. (Mentees: Valerie Press, Sarah Stella)



John Goodson, MD JGOODSON1@PARTNERS.ORG

John Goodson is an Associate Professor of Medicine at Harvard Medical School and a primary care internist at the Massachusetts General Hospital. Dr. Goodson practices and taught both inpatient and outpatient medicine. In 2000, he founded the continues to practice both outpatient and inpatient medicine. He is the founder of the John D. Stoeckle Center for Primary Care Innovation at MGH. He has a lifelong interest in the education of primary care physicians and has directed CME courses for both primary care physicians and non-primary care specialists who want to reconnect with GIM.

Dr Goodson wrote and then Co-Directed the Massachusetts Constitutional Amendment Campaign (2004-2006). This advocacy contributed to the expansion of health care access in Massachusetts in 2006, the model for the 2010 AHA. Dr. Goodson then shifted to focus on building a robust primary care work force. His efforts involve practice innovation and payment reform. In 2015, with the sponsorship of SGIM, Dr Goodson founded a new professional organization, the Cognitive Care Alliance (CCA), which brought together professional society representatives from primary care medicine as well as other specialties focused on the delivery of cognitive services such as allergy, endocrinology, rheumatology, gastroenterology, infectious disease, neurology, and hematology. The CCA has successfully lobbied on the Hill, with CMS staff, and with CMS leadership to enhance payments for the new and established outpatient evaluation and management (E/M) service codes. Dr Goodson's research has used the Medicare public access physician payment files, CDC mortality figures, and NAMCS and MEPS data bases to demonstrate that the work completed by the cognitively oriented specialties is more intense and that the lower payments to some specialties has created a skews national distribution. Currently, he is investigating the impact of the health exchanges set up by some states and geographic health disparities the adversely affect rural America. (Mentees: Mariam Ayub, Betty Kolod)



Jeffrey R. Jaeger, MD Jeffrey.Jaeger@penmedicine.upenn.edu

Dr. Jaeger is a Professor of Clinical Medicine in the Division of General Internal Medicine at the University of Pennsylvania, where he is also a senior fellow at the Leonard David Institute of Health Economics. He is currently the lead physician at Penn Internal Medicine University City where he sees patients and supervises students and residents. He has been involved in advocacy at the state and federal level for topics including domestic violence, graduate medical education financing, and competency-based resident education. His current policy advocacy is focused on opioid use and access to Medication Assisted Therapy for opioid use disorder. He leads the Chronic Opioid Working Group for Penn's Opioid Task Force and serves on the Commonwealth of Pennsylvania's Safe and Effective Prescribing Task Force. He is a founding member of Penn's Center for Addiction Medicine and Policy. He has been

a member of the American College of Physicians since 1995, and the Society of General Internal Medicine since 1997. (Mentees: Hannah Lichtsinn and Matthew Mulligan)



P. Preston Reynolds, M.D, PhD, MACP PPR8Q@hscmail.mcc.virginia.edu

Dr. Preston Reynolds is Professor of Medicine and Nursing with tenure at the University of Virginia. She is nationally recognized as an expert on medical professionalism, global human rights, and the history of African Americans in the health professions. Her books and articles focus on the history of race discrimination in healthcare and the racial integration of hospitals in the US, reform of medical education and healthcare through a renewed commitment to medical professionalism, and the history and impact of federal programs designed to expand generalist physician, physician assistant, and dental training throughout the country. She has lectured both in the US and abroad on various topics based on her historical research and leadership roles in promoting medical professionalism and global human rights. (Mentees: Jackson Pearce and Sire Sow)



Eugene Rich, M.D. ERich@Mathematica-Mpr.com

Dr. Gene Rich is an expert on the influence of the policy, payment, and practice environment on health professionals' decision making, including policies relevant to improving primary medical care. In addition to his expertise in health services and health policy research, he has deep past experience with academic and private practice leadership, such as medicine department chair (Creighton University). Since joining Mathematica in 2010, Rich has led a number of projects. He currently directs AHRQs Coordinating Center for Comparative Health System Performance. He also leads Mathematica's support for CMMI analysis of Physician Focused Payment Models and co-leads development of measures of primary care performance for the CMMI evaluations of the CPC Plus and Primary Care First initiatives. The author of more than 150 peer-reviewed publications, past recognition of his work includes Robert Wood Johnson Health Policy Fellowship working on physician payment reform with the House Committee on Ways and Means. He is a past President of SGIM. (Mentees: Bob Badgett and Kendrick Gwynn)



Mark D. Schwartz, MD, MPH Mark.Schwartz@nyulangone.org

Dr. Schwartz's research focuses at the interface of health services research, primary care practice transformation, and health policy. He leads a VA research team conducting epidemiologic studies of novel predictors of Type 2 diabetes among veterans. He leads a NIDDK-funded R18 randomized trial of a community health worker intervention to prevent diabetes among those with prediabetes at VA NY Harbor and Bellevue Hospitals. He is also Co-PI of an HRSA-funded project to transform primary care practice at Bellevue Hospital with a team training intervention. He recently led a VA-funded project; PROVE (Program of Research on Outcomes of VA Education), a controlled trial of panel management support and clinical microsystem education to improve outcomes among veterans with hypertension and smoking. And he was recently Co-PI of an AMA-funded project to integrate health system science education into the medical school curriculum at NYU School of Medicine.

Dr. Schwartz has 20+ years of educational leadership, having led NYU School of Medicine's General Internal Medicine Fellowship Program since 1995. He directed NYU's NIH Clinical Research Training Program and founded its Masters of Science in Clinical Investigation Program. He directed the CDC-funded Fellowship in Medicine and Public Health Research. He was founding Director of the Translational Research Education and Careers core in NYU's Clinical Translational Science Institute. He has been PI of three HRSA-funded Faculty Development Programs in Primary Care grants. He is Co-PI of an AHRQ-funded T32 fellowship in Population Health Science and is Program Director of a HRSA-funded T32 in Primary Care Research. He has successfully mentored numerous faculty, fellows, residents and students. (Mentees: Stacie Schmidt and Michael Brunnquell)



Harry P. Selker, MD, MSPH HSelker@tuftsmedicalcenter.org

Dr. Harry P. Selker is Dean of Tufts Clinical and Translational Science Institute (CTSI) and Executive Director of the Institute for Clinical Research and Health Policy Studies at Tufts Medical Center. As Dean, he provides leadership for programs and infrastructure that support clinical and translational research at the Tufts University schools and affiliated hospitals, and other academic, community-based, and industry CTSI partners. He practices medicine at Tufts Medical Center.

Dr. Selker's research focuses on the development of treatment strategies, decision aids, and systems aimed at improving medical care. He is known for his studies of the factors influencing emergency cardiac care and for development of "clinical predictive instruments," mathematical models that are used as decision aids. They provide emergency physicians and paramedics with predictions for their patients' likely cardiac diagnoses and outcomes for real-time use in clinical care. This has included conduct of multiple large national clinical effectiveness trials that have demonstrated better treatment and clinical outcomes for patients with acute coronary syndromes. Additionally, Dr. Selker has done research to advance clinical study design, execution, issues around informed consent, data analysis,

mathematical predictive modeling of medical outcomes, and comparative effectiveness research.

Dr. Selker has contributed to health services and health policy research, with a focus on translational research that impacts public health. He has provided advice about healthcare delivery and medical research to policymakers, including the House and Senate authors of the Affordable Care Act. Dr. Selker has served as President of the Society of General Internal Medicine, the Society for Clinical and Translational Science, the Association for Clinical Research Training, and the Association for Clinical and Translational Science, and is currently Chair of the Clinical Research Forum. (Mentees: Hemali Patel and Sarguni Singh)



Laura Sessums, JD, MD sessula@gmail.com

Laura Sessums is the Chief Care Transformation Medical Director at Anthem, where she focuses on commercial value-based care programs, including primary care, ACOs, and episode-based payment models. Previously, she was the Director of the Division of Advanced Primary Care at the CMS Innovation Center (CMMI). At CMMI, she developed and launched the Comprehensive Primary Care Plus (CPC+), America's largest multi-payer initiative to improve primary care. Until it ended in 2016, she ran the CPC initiative, an early CMMI multi-payer model to transform primary care payment and care delivery. Previously, she worked in academic medicine as a clinician-educator, mostly at Walter Reed Army Medical Center (as a civilian), where she served as the Chief of the General Medicine Section. Her professional activities have been in the areas of health care policy and advocacy, medical education, senior medical administrative leadership, and scholarship at the intersection of law and medicine. Her research has focused on primary care, particularly ethical and legal domains. She is a practicing general internist and a former lawyer. (Mentees: Tracey Henry and Salmaan Kamal)



Thomas Staiger, MD staiger@uw.edu

Dr. Thomas O. Staiger is a Professor in the University of Washington School of Medicine's Division of General Internal Medicine. He has been the Medical Director of the University of Washington Medical Center since 2008. He has extensive experience in operational quality improvement. He is active in the Society of General Internal Medicine and is past chair of the society's Health Policy and Clinical Practice Committees. His academic interests include evaluating the role of anticipatory systems in improving safety in healthcare, the diagnostic evaluation of low back pain, promoting scholarship in quality improvement and educating physicians regarding leadership and quality improvement. (Mentees: Nancy Connolly and Lamar Johnson)